



## **Automated Legal Guidance at Federal Agencies**

### **Committee on Administration and Management**

#### **Proposed Recommendation for Committee | April 5, 2022**

1 Federal agencies increasingly automate the provision of legal guidance to the public  
2 through online tools and other technologies (which, together, constitute “automated legal  
3 guidance”). The Internal Revenue Service, for example, encourages taxpayers to seek answers to  
4 questions regarding various tax credits and deductions through its online “Interactive Tax  
5 Assistant,” and the United States Citizenship and Immigration Services suggests that potential  
6 green card holders and citizens with questions about their immigration rights speak with its  
7 interactive chatbot, “Emma.” Almost a dozen federal agencies have either implemented or  
8 piloted automated legal guidance tools in just the past three years.<sup>1</sup> This Recommendation  
9 defines “guidance” broadly to include interpretive rules, general statements of policy, and other  
10 materials that provide information about an administrative program.

11 Automated legal guidance tools can take several forms. The most common are chatbots  
12 and virtual assistants.<sup>2</sup> The simplest chatbots provide standardized responses based on keywords  
13 included in a user’s question. Although the terms can overlap, virtual assistants tend to be more  
14 versatile than chatbots and can often perform additional tasks such as making an appointment or

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<sup>1</sup> They include the Internal Revenue Service, United States Customs and Immigration Services, the Department of Education, the Social Security Administration, the Patent and Trademark Office, the Army, the General Services Administration, the Veterans Benefits Administration, the Food and Drug Administration, the National Institutes of Health, and the Environmental Protection Agency.

<sup>2</sup> Joshua D. Blank & Leigh Osofsky, *Automated Legal Guidance at Federal Agencies* (Mar. 25, 2022) (draft report to the Admin. Conf. of the U.S.).



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15 filling out a form in response to a conversation.<sup>3</sup> More robust tools rely on natural language  
16 processing, a form of technology that can interpret natural human speech, or artificial  
17 intelligence to interpret natural language and generate an individualized response.<sup>4</sup>

18 Agencies use automated legal guidance tools for a number of reasons. These reasons  
19 include efficiently allocating limited staff resources, improving customer experience and service  
20 delivery, and enhancing the quality, consistency, speed, and predictability of guidance provided  
21 to the public. Because they are always available from any location and can efficiently and  
22 effectively provide answers to common questions, automated legal guidance tools have the  
23 potential to revolutionize the provision of agency guidance to the public.

24 Critics argue, however, that automated legal guidance tools can oversimplify the law,  
25 leading members of the public to sometimes rely to their detriment on guidance that is imprecise  
26 or misleading. Although the same can be said for other explanatory materials, such as brochures  
27 and fact sheets, automated legal guidance tools pose unique concerns because they can appear to  
28 be human. Users may perceive the kind of instantaneous and seemingly personalized responses  
29 provided by an automated legal guidance tool to be more powerful or persuasive than a guidance  
30 document.

31 The Administrative Conference has previously adopted several recommendations on the  
32 development, use, and public availability of agency guidance documents.<sup>5</sup> This Recommendation  
33 builds on those recommendations by identifying best practices for agencies to consider when

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<sup>3</sup> *Id.*

<sup>4</sup> See Admin. Conf. of the U.S., Statement #20, *Agency Use of Artificial Intelligence*, 86 Fed. Reg. 6616 (Jan. 22, 2021); Blank & Osofsky, *supra* note 2.

<sup>5</sup> See Admin. Conf. of the U.S., Recommendation 2021-7, *Public Availability of Inoperative Agency Guidance Documents*, 87 Fed. Reg. 1718 (Jan. 12, 2022); Admin. Conf. of the U.S., Recommendation 2019-3, *Public Availability of Agency Guidance Documents*, 84 Fed. Reg. 38,931 (Aug. 8, 2019); Admin. Conf. of the U.S., Recommendation 2019-1, *Agency Guidance Through Interpretive Rules*, 84 Fed. Reg. 38,927 (Aug. 8, 2019); Admin. Conf. of the U.S., Recommendation 2017-5, *Agency Guidance Through Policy Statements*, 82 Fed. Reg. 61,734 (Dec. 29, 2017); Admin. Conf. of the U.S., Recommendation 2014-3, *Guidance in the Rulemaking Process*, 79 Fed. Reg. 35,992 (June 25, 2014).



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34 they develop, use, and manage automated legal guidance tools. The Conference recognizes that  
35 the use of automated legal guidance tools may not be suitable for all agencies and administrative  
36 programs. The Conference also recognizes that, even when automated legal guidance tools are  
37 used, agencies may wish to supplement those tools by, for example, hiring and training customer  
38 service representatives. This Recommendation aims to ensure that, when agencies choose to  
39 offer automated legal guidance tools, they design and manage them in ways that promote  
40 fairness, accuracy, efficiency, accessibility, and transparency.

### RECOMMENDATION

#### Accessibility

- 41 1. Agencies should, consistent with applicable laws and policies, design and periodically  
42 review automated legal guidance tools to ensure they meet the needs of the members of  
43 the public they are meant to serve. Agencies should utilize human-centered design  
44 methodologies, empirical customer research, and user testing.
- 45 2. Agencies should ensure that information provided by automated legal guidance tools is,  
46 consistent with the Plain Writing Act of 2010; Recommendation 2017-3, *Plain Language*  
47 *in Regulatory Drafting*; and other applicable laws and policies, stated in plain language  
48 understandable by members of the public most likely to use the tools.
- 49 3. Agencies should design automated legal guidance tools to provide contact information  
50 for a human customer service representative to whom users can address additional  
51 questions if they are having difficulty using an automated legal guidance tool or  
52 understanding the information provided by an automated legal guidance tool.

#### Transparency

- 53 4. Agencies should clearly indicate in automated legal guidance tools that the information  
54 provided may not be applicable in all cases, especially in those involving uncertainty in  
55 the underlying law. To the extent practicable, agencies should also provide access  
56 through automated legal guidance tools to the legal materials underlying the automated



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- 57 legal guidance tool, including relevant statutes, rules, and judicial or adjudicative  
58 decisions.
- 59 5. Agencies should ensure that updates to automated legal guidance tools are made in a  
60 timely manner. Agencies should also maintain a publicly accessible archive that identifies  
61 and explains such updates to automated legal guidance tools, including those made to  
62 reflect legal developments or correct errors.
- 63 6. When automated legal guidance tools provide standardized answers to users' inquiries,  
64 agencies should publish all possible questions and responses to provide an immediate and  
65 comprehensive source of guidance to users. Agencies should post this information in an  
66 appropriate location on their websites and make it accessible through the automated legal  
67 guidance tool to which it pertains.
- 68 7. When automated legal guidance tools learn to provide different answers to users'  
69 questions over time, agencies should publish information related to how the machine  
70 learning process was developed and how it is maintained and updated. Agencies should  
71 post this information in an appropriate location on their websites and make it accessible  
72 through the automated legal guidance tool to which it pertains.
- 73 8. Agencies that use automated legal guidance tools should provide users an option to  
74 provide feedback or report errors.
- 75 9. When automated legal guidance uses natural language processing or other technology  
76 that makes users believe they may be engaging with a human, agencies should provide  
77 disclaimers that the speaker is not human.

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### **Reliance**

- 79 10. Agencies should allow users to retain a written record of their communication with  
80 automated legal guidance tools and should include date and time stamps for the  
81 information provided.



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- 82 11. Agencies should consider whether and under what circumstances a person's good faith  
83 reliance on guidance provided by an automated legal guidance tool should serve as a  
84 defense against a penalty for noncompliance with an applicable legal requirement.
- 85 12. If an agency takes the position that it can depart from an interpretation or explanation  
86 provided by a chatbot or other automated tool in a subsequent investigative or  
87 adjudicative proceeding, it should prominently announce that fact to users.
- 88 13. If an agency takes the position that a user cannot point to advice received by a chatbot or  
89 other automated tool in defending against consequences for noncompliance, it should  
90 prominently announce that fact to users.

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### **Design and Management**

- 92 14. Agencies should adopt clear procedures for designing, maintaining, and reviewing  
93 automated legal guidance tools and should publish them on their websites.
- 94 15. The General Services Administration should regularly evaluate the relative costs and  
95 benefits of using outside vendors for the introduction of automated legal guidance tools  
96 and share such information with agencies.